Leadership • Public Service • Innovation

## VISIONS

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#### **Athens Forum 2010**

SSUE 11, 2010

### A FINANCIAL GREEK TRAGEDY AND A EUROPEAN FARCE: THE CRISIS OF THE EUROZONE IN HISTORICAL PERSPECTIVE



Addressing a capacity audience of political officials, business representatives, academics, Kokkalis fellows, and media, the economic historian Niall Ferguson probed the Greek and international crisis at the annual forum lecture event of the Kokkalis Foundation, held on June 24 at the Gennadius Library in Athens.

In his opening remarks, Kokkalis Foundation Vice-President Mr. Petros Kokkalis acknowledged Dr. Ferguson's distinguished track in the fields of Finance and Economic History and underscored

the lead position of the Kokkalis Foundation in promoting regional development through education, research and the promotion of public dialogue.

In his lecture, entitled *A Financial Greek Tragedy and a European Farce: the Crisis of the Eurozone in Historical Perspective*, Niall Ferguson characterized the Greek crisis as an international financial crisis of the developed countries in the Western world.

Regarding the transatlantic dimension of the crisis, Ferguson was concerned about increasing US public debt and was skeptical about the country's economic outlook. He stated that current European and US preferences regarding solutions to the crisis are at odds because the US Federal Reserve is insisting on a policy of stimulus spending as opposed to European austerity policies, while on the European side a devaluation of the Euro would hinder the prospects of US economic recovery.

Commenting on the Greek case, Niall Ferguson stated that "the Greek bail-out was a bail-out of the German and French banks." Ferguson argued that austerity measures without incentives for growth will be insufficient to get Greece out of its current financial predicament and said that Greece is trying to achieve a huge fiscal adjustment in an excruciatingly short period of time. Ferguson pointed out that, like in the US, the problem in Greece is the short-term maturity of public debt, which averages 6-8 years for most European countries, as compared with the UK's average maturity rate of 14 years; consequently, he spoke about the need of all European states and the US to gradually extend their debt maturity periods through some conversion mechanism. The economic historian identified the reform of state institutions and the implementation of the rule of law as necessary conditions for investor confidence and growth. Niall Ferguson, MA, D.Phil., is Professor of History at Harvard University and Professor of Business Administration at Harvard Business School. He is also a Senior Research Fellow at Jesus College, Oxford University, and a Senior Fellow at the Hoover Institution, Stanford University. A prolific commentator on contemporary politics and economics, Niall Ferguson writes and reviews regularly for the British and US press. He is a contributing editor for the Financial Times and a regular contributor to Newsweek. Last year's controversy over rising interest rates of US Treasury bonds that pitted Ferguson against Nobel laureate Paul Krugman, has revived the economic policy debate over the effects of stimulus spending versus fiscal conservatism on inflation and economic growth. In 2004 Time magazine named Niall Ferguson as one of the world's hundred most influential people.

The video of the lecture and other media resources are available at www.kokkalisfoundation.gr

Kokkalis Program Alumni

The Niki Award 2010
UPCOMING AWARD GALA

Turkish Foreign Minister
Speaks at Harvard
KOKKALIS PROGRAM EVENT

International Day of Persons With Disabilities

EVENT IN ATHENS

Kokkalis Fellows at Harvard
THE NEW 2010 AWARDEES

Executive Education

HKS 2010 EXECUTIVE

TRAINING IN ATHENS

Kokkalis Fellow Launches Pathways

PPP IN BULGARIA

UNESCO Director-General on Global Governance

IRINA BOKOVA AT HARVARD

#### 2010 Career Updates from Kokkalis Program Alumni



Kosta Barjaba (Albania; Mid Career Master in Public Administration 2005) has been appointed as the dean of the School of Political Sciences at the newly founded Mediterranean University of Albania (MUA). He also serves as an instructor at MUA in sociology and strategic management.

**Mirela-Iulia Cojocaru** (Romania; MPA-Two Year 2011) has completed an internship in Brussels at the European Parliament under MEP Monica Macovei.

**Kosmas Kaprinis** (Greece; MPP 2010) matriculated at Oxford University in October 2010 to begin his PhD studies in Political Science.

Angel Kelchev (Bulgaria; MPA 2011) founded the NGO Pathways, with seed funding of \$500,000 from USAID, an ambitious public-private partnership initiative in Bulgaria aimed at providing high quality computer science education, extensive English language curriculum and wide ranging entrepreneurship resources.

**Stela Mocan** (Moldova; MC/MPA 2009) has been appointed as an advisor to Prime Minister of Moldova Vlad Filat. Her extensive portfolio covers a broad range of issues, including strategy and policy development; coordination of development assistance; and governance reform.

**Kyriakos Pierrakakis** (Greece; MPP 2007) was appointed chairman of the Greek Institute for Youth, a

governmental non-profit organization overseen by the Greek Ministry of Education. The role of the institute is to coordinate youth policies on the national level (along with other government agencies) and implement EU youth programs in Greece. The institute's current programs focus on youth entrepreneurship and civil society initiatives.

**Ussal Sahbaz** (Turkey; MPA/ID 2010) has joined the World Bank headquarters in D.C. as a consultant in the South Asia Finance and Private Sector Development division.

**George Saravelos** (Greece; MPA/ID 2010) has rejoined Deutsche Bank as a vice president in the FX strategy department.

Jelena Sesar (Bosnia and Herzegovina; MC/MPA 2009) is working in Jalalabad, Afghanistan with the USAID-Development Alternatives Inc. as a field director. She leads a challenging program, the Afghan Stability Initiative, involving development projects at the community level in three provinces bordering Pakistan.

**Simonida Subotic** (Montenegro; MPP 2010) has joined the Boston Consulting Group-Middle East offices in Abu Dhabi as an associate consultant.

**Radoslav Totchev** (Bulgaria; Executive Education 2009) has assumed duties as consul-general of the Bulgarian Consulate General in New York, which covers all of New England.

Esra Unluaslan (Turkey; MPA/ID 2011) has completed two internships during the summer 2010: the first in Singapore with Impact Investment Exchange, a start-up stock exchange listing social enterprise in Asia that aims to provide a liquid and transparent market where social enterprises can raise capital to expand their impact and investors can achieve both financial and social returns; and the second internship in Abu Dhabi with the office of Strategic Consulting to the Crown Prince.

## KOKKALIS FELLOW ANGEL KELCHEV LAUNCHES YOUTH TECH, BUSINESS, AND LANGUAGE EDUCATION PROGRAM IN BULGARIA



Kokkalis Fellow Angel Kelchev (MPP 2011) has founded the NGO Pathways, an ambitious public-private partnership initiative in Bulgaria aimed at providing high quality computer science education, extensive English language curriculum and wide ranging entrepreneurship resources.

The project, which is the largest such initiative in Bulgaria, is being sponsored by the USAID and supported in numerous ways by a diverse group of partners across five countries, including the Athens Information Technology, the Kokkalis Program, and

HKS Public-Private Partnerships Study Group at the Mossavar-Rahmani Center for Business and Government.

Its first classrooms, located in the south-central town of Pazardzhik, opened their doors in mid-September 2010, with seed funding of \$500,000 from USAID, making it the organization's largest investment in the country this year.

Angel Kelchev's initiative is featured on the website of HKS, at http://www.hks.harvard.edu/news-events/news/articles/angel-kelchev-hero-oct-10. For detailed information about Pathways, please visit http://www.pathways-bg.com/.

#### **Kokkalis Fellow**

## PUBLISHES STUDY ON FINANCIAL CRISIS ALONGSIDE HKS PROFESSOR JEFFREY FRANKEL



George Saravelos (MPA/ID '10) published his 2nd year analysis paper alongside professor Jeffrey Frankel in June with The National Bureau of Economic Research. The paper focuses on the effectiveness of indicators of economic crisis and "suggests that central bank reserves and

past movements in the real exchange rate are the two leading indicators that have proven the most useful in explaining crisis incidence across different countries and crises in the past." Founded in 1920, the National Bureau of Economic Research is a private, nonprofit, nonpartisan research organization dedicated to promoting a greater understanding of how the economy works. The NBER is committed to undertaking and disseminating unbiased economic research among public policymakers, business professionals, and the academic community.

An overview of the publication is available at <a href="http://www.voxeu.org/index.php?q=node/5258">http://www.voxeu.org/index.php?q=node/5258</a>

#### Serbian Foreign Minister and Kokkalis Fellow Vuk Jeremic profiled in the New York Times

The New York Times interviews and profiles Vuk Jeremic in a piece that focuses on Serbia's ever westward shifting foreign policy:

"The public face of Serbia for years has been that of a wizened war criminal in the dock in The Hague. Now, as the once-outcast country presses for membership in the European Union, it is increasingly represented by the gap-toothed grin of its energetic young foreign minister, Vuk Jeremic, all of 34 and a graduate of Cambridge and Harvard."

The full article is available at:

www.nytimes.com/2010/01/16/world/europe/16jere mic.html?\_r=1



#### Harvard Kennedy School Magazine Winter 2010 edition

## HONORS THE VISION AND COMMITMENT OF SOCRATES AND ELENI KOKKALIS IN SUPPORTING PUBLIC SERVICE



An article in the winter 2010 issue of Harvard Kennedy School Magazine entitled *Supporting the Future of Public Service* features special reporting on the principles and achievements of the Kokkalis Program at Harvard University and its commitment to promoting opportunities for leaders from Southeastern Europe to pursue a career in Public Service:

[While some students choose a career path on the local level, other HKS fellowship recipients hope to work on an international stage. Before applying to the Kennedy School, lawyer Iulia Cojocaru MPA 2011 had the opportunity to work for a government agency in her native country of Romania. Frustrated by the widespread corruption she encountered on the job, Cojocaru decided to pursue a master's degree so that she could

learn how to effect change in Romania through international channels. She applied for a prestigious Kokkalis Fellowship and was accepted. During her initial months at the school, she says, the Kokkalis Program and its staff welcomed her with open arms, providing her with much needed assistance as she adjusted to a new country. "For me, the Kokkalis Program was everything - they made my hopes and dreams come true," she says. "Without the Kokkalis Fellowship I would not have been able to study in the United States. For students from Southeastern Europe, it's one of the few options we have."

In addition to supporting students, the Kokkalis Program serves as a hub for education, research, and outreach activities related to southeastern Europe and neighboring regions. The program was founded in 1997 by Socrates Kokkalis, who serves as the chairman of Athens, Greece-based Intracom Holdings, one of the largest multinational groups in southeastern Europe. "It is very fulfilling to see bright young people meet their dreams and become able to help their countries and the region," says Kokkalis. "We want to train those who can take on leadership initiatives and improve the lives of thousands or perhaps millions of others by promoting peace and cooperation, efficient and transparent governance, and market economy values." Since the program began, it has sponsored 42 fellows and has trained nearly 250 public sector and nonprofit leaders from the region through Executive Education programs.

Another Kokkalis Fellow, George Saravelos MPA/ID 2010, has the distinct honor of having maintained the highest GPA of all first-year MPA/ID students at the Kennedy School. For him, the Kokkalis Fellowship has provided a solid education that is not only grounded in rigorous economic studies, but also steeped in practical public policy applications. The greatest benefit of being a Kokkalis Fellow, he says, has been being part of a cohesive group and community, while also engaging with prominent speakers, government officials, and heads of state.

"It's been wonderful to be so close to public figures," he says. "I've also received so much support from the program. I'm always invited to the center to learn about career opportunities, have policy discussions, and be involved in the process of inviting speakers."

Contributing to the diversity of the student body, the Kokkalis Program draws from a region of Europe that is often underrepresented at the Kennedy School. In fact, since the program began, there's been a dramatic rise in the number of students from southeastern Europe. The students return to their region or work on regional issues on an international level. "The vast majority of our fellows with a precious Harvard degree choose to go back to their countries and become part of the government or other public service institutions," says Kokkalis. "That is what I find the most inspiring experience in the past 13 years since our program came to life, and I think this is where the Kennedy School is doing a wonderful job." ]

The full article is available at http://www.hks.harvard.edu/news-events/publications/hks-magazine/archives/winter-2010/ways-and-means-supporting-the-future-of-public-service/

"Without the Kokkalis Fellowship I would not have been able to study in the United States.

For students from Southeastern Europe, it's one of the few options we have."

- Iulia Cojocaru, MPA 2011

#### Greek Scientist from NASA Receives AIT's Niki Award 2009



In an event held Monday, 14 December 2009, in Athens, *Friends of AIT* awarded the first Niki Award to Dr. Thanasis Oikonomou, a professor of Astrophysics at the University of Chicago and a scientific researcher at the National Aeronautics and Space Administration (NASA) and the European Space Agency (ESA). Dr. Thanasis Economou has been building robotics and measurement instruments for interplanetary spacecraft since the mid-1960s being associated with NASA's major space missions.

The award was presented on behalf of *Friends of AIT* by His Beatitude Hieronymos II, Archbishop of Athens and

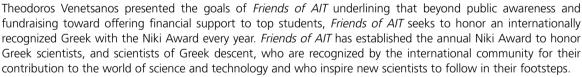
All Greece in front of an audience of distinguished guests, including Hellenic Deputy Prime Minister Mr. Theodoros Pangalos, Carnegie Mellon University president Dr. Jared L. Cohon, AlT's President of the Board of Directors Mr. Socrates Kokkalis, and the president of the Board of Directors of *Friends of AlT* Mr. Theodoros Venetsanos, while greeting remarks were sent by the Ecumenical Partriach Bartholomew and by H.R.M. Queen Rania of Jordan. The ceremony was hosted by Hellenic Olympic medalist Ms. Maria Georgatou.

In his greeting remarks, His Beatitude Hieronymos II, Archbishop of Athens and All Greece stated that "distinguished scientists such as Dr. Oikonomou represent a role model for

the youth and must be cherished by Greece, feel supported by the mother nation, which they so much love, which inspires them, and whose progress they would like to witness."

AlT's President of the Board of Directors Mr. Socrates Kokkalis stressed that working towards the vision of a Greece of innovation and excellence in the context of the knowledge society is a challenge for development, and called for a systematic and for a joint, coordinated effort between the state and civil society, so that opportunities, as well as role models for the young, can arise.

The president of the Board of Directors of Friends of AIT Mr.



Upon receiving the award, Dr. Thanasis Oikonomou stated "During all my life I tried to satisfy a thirst for our most immediate and distant surroundings. For me, all these exciting space journeys in which I participated were an incredible dream. My wish is that there may emerge a favorable environment in Greece that is conducive to new opportunities for scientists to make their own contributions to our country."

Athens Information Technology (AIT) is an internationally-renowned education and research center founded in 2002 by the INTRACOM group of companies and boasts exclusive cooperation in education and research with Carnegie Mellon University and Harvard in the USA, and with Aalborg University in Denmark. AIT represents the largest private sector investment in education and research in Southeastern Europe and the Middle East in the fields of information technology, telecommunications, and innovation management. Over 2500 middle- and upper-level management from the public and private sectors of Southeastern Europe and the Middle East have completed AIT's executive training programs.

The Scholarship, Awards and Financial Aid Fund was established by *Friends of AIT* and is supervised by AIT's Board of Directors. The sole goal of the Fund is to procure the necessary funds for funding talented and financially deserving students. To date, the Fund has financed 323 scholarships of students from 22 countries, equivalent to a total of 4,5 million Euros.

For more information, www.ait.edu.gr



#### **Upcoming Events**

#### The Niki Award 2010 UPCOMING AWARD GALA



Friends of AIT has established the annual Niki Award to honor Greek scientists recognized by the international community for their contribution to the world of science and technology and who inspire new scientists to follow in their footsteps. This year's recipient of the Niki Award is 7th Secretary-General of UN's International Maritime Organization Efthimios Mitropoulos. The award seeks to recognize Mr. Mitropoulos's "extraordinary contribution to the advancement of international law and technology for the safety of human life at sea and the protection of the marine environment worldwide." The award ceremony will be held on Thursday, December 16, 2010, at Grande Bretagne Hotel in Athens,

before an audience of representatives from major Greek scientific and academic institutions, businesses, banks, organizations, diplomatic corps, and the media. A commemorative album will be offered as a gift to each guest during the ceremony and the event proceeds will be donated to AIT's Scholarships, Awards, and Financial Aid Fund.

The International Maritime Organization (IMO) is engaged in the promotion of maritime safety and security and in the prevention of sea pollution from ships. The IMO is the world's pre-eminent maritime body and the only forum where safety, security and pollution prevention and control standards affecting shipping are developed and adopted.

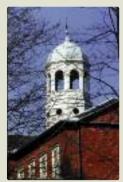
Efthimios Mitropoulos was born in Piraeus, Greece, in 1939, to a genuinely maritime family from Galaxidi, a major Greek maritime centre during the tall ships' era. Graduating with honors from the Merchant Marine Academy, he apprenticed on merchant ships and then joined the Hellenic Coast Guard, graduating with honors. He went on to study shipping economics in Italy (Rome, Venice and Genoa) and marine technology (fire protection and life-saving appliances) in the United Kingdom (Lloyd's Register of Shipping). He joined the IMO secretariat in 1979 and in 1985 was appointed head of the Navigation Section. In 1989 he became Senior Deputy Director for Navigation and Related Matters and in 1992 was appointed Director of the Maritime Safety Division. In 2000 he was designated Assistant Secretary-General. Mr. Mitropoulos was elected Secretary-General of the IMO Council in 2003 and his mandate has been renewed for a further four years until 31 December 2011.

Mr. Mitropoulos' goal has been the regulation of the shipping industry through a competent, international body that can establish the appropriate global standards. He is the author of seven books and has been honored with numerous medals, awards, and memberships in Greece and abroad including Commander, Order of the Phoenix of the Hellenic Republic, Commendatore, Order of Merit of the Italian Republic, US Coast Guard Distinguished Public Service Award and Officier de l'Ordre du Mérite Maritime de la France.

For more information, http://www.ait.gr/ait web site/award niki.jsp#

#### **Continuity and Change in Southeastern Europe**

#### A HARVARD UNIVERSITY CONFERENCE - FEBRUARY 4, 2011



The Kokkalis Program on Southeastern and East-Central Europe, John F. Kennedy School of Government, and the Southeastern Europe Study Group, Minda de Gunzburg Center for European Studies, Harvard University, will hold the symposium "Continuity and Change in Southeastern Europe" on February 4, 2011, at Harvard University.

Symposium Themes: I) Institutional Legacies: Tracing Historical Continuities; II) Domestic-International Relationships in Political Reform in Southeastern Europe; III) Gender, Nation and Globalization.

Areas of focus: Albania, Bosnia-Herzegovina, Bulgaria, Croatia, Cyprus, F.Y.R. of Macedonia, Greece, Hungary, Kosovo, Moldova, Montenegro, Romania, Serbia, Slovenia, Turkey.

For more information visit: http://www.hks.harvard.edu/kokkalis

#### **UNESCO Director-General and Kokkalis Fellow Irina Bokova**

#### ADDRESSES GLOBAL GOVERNANCE CHALLENGES AT HARVARD UNIVERSITY



Speaking to a full room of over 150 students, Director-General of UNESCO and former Foreign Minister of Bulgaria Irina Bokova presented her vision of a New Humanism in global governance at Harvard Kennedy School on Wednesday, 3 November 2010.

In her speech, entitled "Global Governance in the 21st Century: The UNESCO Angle," Bokova stated that the core challenge of global governance today is "to harmonize the collective preferences of many different kinds of actors to ensure that everyone is moving in the same direction, for the greater common good." Irina Bokova asserted that "the essential task we face is to build a single community of humanity that draws on humanistic roots and values as the best means to quarantee sustainability and resilience."

Providing education for all, achieving gender equality and respecting cultural diversity are among the challenges at the heart of global governance, Irina Bokova stated. Further, UNESCO's global priories are vital for achieving all of the eight Millennium Development Goals. "UNESCO's role lies in bridging the gaps that exist in global governance, in supporting public goods that fall through the cracks of globalization and that are vital for our common future."

Irina Bokova underscored the importance of integrating culture and the local context into development policies to

make them more effective. The Director-General vowed to work in close collaboration with the Member States, NGOs and the intellectual community in order to make UNESCO's action more coherent and efficient, more visible and compliant with the imperatives of its redefined priorities.

Managing the complexity of globalization calls for "soft power," a concept coined by Joseph Nye from the Kennedy School. "I believe that UNESCO's strength can be found here. By this I mean the power to bring the right actors together, to draw on the wealth of civil society (...), to develop partnerships with the private sector to foster better collective action."

A career diplomat and politician, Irina Bokova was born in Sofia in 1952. She studied at the Moscow State Institute of International Relations and at the School of Public Affairs of the University of Maryland (USA). She served as deputy minister of Foreign Affairs (1995-97) and Minister of Foreign Affairs (1996-97). In 1996, as candidate to the post of Vice President of Bulgaria, she advocated her country's membership in NATO and the European Union. The tenth UN Director-General, Bokova is the first woman appointed to UNESCO's leadership, and the first East European and fifth European to win the post.

Irina Bokova completed a Harvard Kennedy School-Kokkalis Program Executive Education program on Leadership and Development in 1999. Bokova has stated about the Kokkalis Foundation "I appreciate very much what the Kokkalis Foundation is doing for the promotion of peace, stability and better understanding of the peoples in South-East Europe. Its Harvard-based program and all the other regional activities serve indeed as a bridge both among the Balkan peoples themselves as well as between the US and South-East European communities of academics, politicians and NGO's."

The lecture was co-sponsored with the Center for International Development, the Women and Public Policy Program, HKS's UN Professional Interest Council, and the UN Association of Greater Boston.

"I appreciate very much what the Kokkalis Foundation is doing for the promotion of peace, stability and better understanding of the peoples in South-East Europe."

#### **Turkish Foreign Minister Speaks at Harvard**

#### SPONSORED BY THE KOKKALIS PROGRAM



Turkish Foreign Minister Ahmet Davutoğlu urged for a new political order based on inclusiveness and outlined Turkey's proactive foreign policy approach in response to a new emerging world order.

Ahmet Davutoğlu delivered his address *The Philosophical & Strategic Challenges to the Emerging World Order - Rethinking the Transatlantic Alternative* on September 28, 2010 at Harvard University's John F. Kennedy Jr. Forum.

His talk analyzed changes in the political, economic, and cultural dynamics of a post-Cold War globalizing world.

In addition to a more inclusive and transparent political order, he urged that, "...there should be a new economic order based on justice, and a new cultural order which will be all inclusive in the sense of accommodating all cultures."

Davutoğlu has been foreign affairs minister since May 2009. He previously served as chief foreign policy adviser to Prime

Ministers Abdullah Gul and Recep Tayyip Erdogan. Academically, he was a professor at Marmara University and the chairman of the Department of International relations at Beykent University. His extensive publications include his seminal 2001 book *Strategic Depth: Turkey's Place in the World*, which outlines a large portion of the foreign policy agenda he is now putting into play.

Davutoğlu's Harvard lecture outlined Turkey's foreign policy principles based on a self-confidence that will enable Turkey to play a more active role in the region. The six operative principles include: the balance between security and freedom; "zero problems with the neighbors;" proactive diplomacy in the country's surrounding regions; compatible global relations; active participation in all global and international issues; and active involvement in international organizations.

"We want to be a dynamic force in Trans-Atlantic alliances," Davutoğlu said. "We want to be an asset for the EU and NATO and not a burden."

The foreign minister further stressed that Turkey's active role in the Middle East is compatible and not competitive with U.S. goals in the region, assuring that cooperation with the U.S. remains strong.

While at Harvard, Davutoğlu was received by Harvard University Marshal Jackie O'Neill and Harvard Kennedy School Dean David T. Ellwood. He also met with Turkish students and distinguished faculty members, including International Relations expert Dr. Joseph S. Nye.

Harvard Kennedy School's (HKS) Kokkalis Program on Southeastern and East-Central Europe sponsored this event, which was attended by the Program's founder Mr. Socrates Kokkalis. This lecture was part of the Kokkalis Program lecture series, contributing to the efforts to bring developments in Southeast Europe to the forefront of discussion at Harvard. Co-sponsors include the John F. Kennedy Jr. Forum, HKS Middle East Initiative, and the Harvard CMES/WCFIA Seminar on Turkey in the Modern World.

The video of the lecture is available at the website of the Kokkalis Foundation, www.kokkalisfoundation.gr

"We want to be a dynamic force in Trans-Atlantic alliances"

"We want to be an asset for the EU and NATO and not a burden."

#### **International Day of Persons With Disabilities**

#### **EVENT IN ATHENS**



On the occasion of the International Day of Persons with Disabilities, the Kokkalis Foundation organized, in collaboration with the

University of Athens, The Professor Petros Kokkalis Hellenic Center for Neurosurgery Research, Evangelismos Hospital and Filekpaidevtiki Etaireia, an event dedicated to the improvement of the quality of life of persons with special needs.

Held on Thursday, 3 December 2009 at the main amphitheater of Filekpaidevtiki Etaireia (Arsakeio), the event aimed at involving interested communities - governmental, non-governmental and the private sector to focus upon innovative measures toward implementing international norms and standards related to persons with disabilities. The event also showcased the contributions of medicine and of technology for the betterment of life

opportunities for the disabled and celebrated the contributions to society by persons with disabilities.

With opening remarks by Greek Deputy-Minister of Health and Social Welfare Mrs. Fofi Gennimata, the event featured a lecture by the University of Athens neurosurgery professor Damianos Sakkas on the contribution of neurotechnology to the quality of life of the disabled, personal accounts by disabled persons whose lives have been changed by contemporary biomedical technology, and a lecture by Kokkalis Foundation Vice-President Mr Petros Kokkalis on the contribution to medical research of the Professor Petros Kokkalis Hellenic Center for Neurosurgery Research.

The World Health Organization estimates that there are 600 million disabled people worldwide, about 10% of the world population. It is also estimated that about 80% of all disabled people worldwide live in developing countries. For more information, www.un.org/disabilities.

## The Obama Administration's Vision for Southeastern Europe TOP FOREIGN POLICY OFFICIAL DISCUSSES EASTERN EUROPEAN INTEGRATION



U.S. assistant secretary for the Bureau of European and Eurasian Affairs Philip H. Gordon stated that "the political and economic integration of southeastern Europe within the rest of the

continent is the key to regional stabilization and development in the years ahead," in a lecture organized by the Kokkalis Program at Harvard and held on February 17th 2010 at the Harvard Kennedy School.

Stating at the opening of his lecture "[...] I am here [...] to talk about the Obama administration's approach to southeastern Europe, which I think is based on very much the same goals as the Kokkalis Program, which is to say, the integration of this part of Europe into Europe as a whole," Gordon admitted that attempts to incorporate southeastern Europe into Euro-Atlantic organizations had been "difficult in the past." But he emphasized that the Obama administration would try to finish "the historic project of trying to bring democracy to the whole of Europe."

The assistant secretary addressed political, social, and economic concerns relating to a variety of Balkan states, including Serbia and Turkey. "We have a vision of a peaceful and stable Europe that will extend to Turkey and the Caucasus," he

said. "The solution lies in transnational cooperation and institutions that guarantee the rights of citizens, promote economic freedom, insure the viability of the border, and provide a reliable forum for the peaceful resolution of disputes."

Gordon pointed to the critical importance of regional and international institutions in this effort – specifically NATO and the European Union. "The opportunity for political engagement that crosses national borders reduces the salience and pressure of ethnic and regional disputes within countries. That is the promise of the project of European integration," Gordon contended.

Referring to Serbian interests, Gordon stated "The door to NATO membership is open," and "I certainly believe ... that with pragmatism and goodwill on both sides, U.S.-Serbian relations could be a model of a productive partnership by the end of the administration's first term," Gordon said. "This change in the Balkans is a reminder not only of what can be possible, but also what remains to be done" elsewhere.

Gordon also pointed to the critical roles that Greece and Turkey will play in helping stabilize southeastern Europe, arguing that "regional political leadership and courage and vision is necessary for progress."

The transcript of the speech and other media resources are available at the website of the Kokkalis Foundation, www.kokkalisfoundation.gr.

#### THE NEW 2010 KOKKALIS FELLOWS AT HARVARD

This year's five fellowship recipients were chosen from a pool of thirty candidates from nine countries. The new Kokkalis fellows are:



Branka Andjelkovic, Serbia

Born in Belgrade, Andjelkovic enrolled in the Mason Fellows/Mid-Career Master in Public Administration program in July 2010. She holds a MA in International Relations and European Studies from the Central European University.

Before HKS, she was a visiting scholar at the Center for European and Eurasian Studies, UCLA, where she also worked on the 2010 UNDP Human Development Report for Europe. Until 2008, Andjelkovic was head of the Poverty Reduction and Economic Development department in UNDP Serbia. As a UN expert, she advised the Serbian government in various areas, including the Poverty Reduction Strategy Paper, employment activation programs for disadvantaged populations, and civil society participation in public policy formulation. Additionally, she worked closely with the government on the development of the Social Innovation Fund in Serbia, among other projects.



Ecaterina Canter, Moldova

Born in Chisinau, Canter enrolled in the Mason Fellows / Mid-Career Master in Public Administration program in July 2010. She holds an MA in Politics and Mass Media from the

University of Liverpool, and a BA in Journalism and Communications from the State University of Moldova. Before commencing her studies at HKS, she worked as a political specialist at the US Embassy in Chisinau. Other previous positions include spokesperson for the Council of Europe's Election Observation Mission in Kosovo; and TV Special Correspondent at Moldovan TV Public Broadcasting. Canter also held internship positions in the Council of Europe's Spokesperson and Press Division, and at the Directorate of Human Rights in Strasbourg.



Ioanna Dretta, Greece

A native of Athens, Dretta enrolled in the Mid-Career Master in Public Administration in July 2010. She holds a Diploma in Civil Engineering from the National Technical University of Athens and an MSc in Soil Mechanics from Imperial

College, London. Active in public affairs since university, Dretta has served in politics in various capacities. Before coming to HKS, she was deputy director consecutively of the office of Minister of Culture and the Minister of Mercantile Marine. She also worked previously as a political advisor to the Minister of Public Order. Concurrent to her public service, Dretta served as a consultant in a strategic communications firm.



Artemis Seaford, Greece

Born in Athens, Artemis will attend the Master in Public Policy program starting Fall 2010. She holds a First Class degree in Philosophy, Politics and Economics from the University of Oxford.

Prior to coming to Harvard, she worked as an intern and then as an analyst for the international consultancy firm Oliver Wyman, where she was primarily involved in the expansion of the organization's public sector practice. Other experience includes serving as an intern with Search for Common Ground; research volunteer for a United Nations project on human trafficking; and assistant organizer for a conference on Ethics and Politics for the University of Crete. During the summer 2010, Seaford completed an internship in International Development with the European Commission Delegation in Washington, D.C..



Radu Tatucu, Romania

A native of Arad, Tatucu enrolled in the Master in Public Policy program in September 2010. Concurrently, he will work towards completing a Master in Business Administration at London Business School. He obtained his BA with high

honors in economics from Harvard College in 2005. Prior to HKS, Tatucu worked in various World Bank departments, including East Asia and Pacific; Poverty Reduction and Economic Management; and International Trade and Integration. He also served as a consultant in economics and management for Compass Lexecon - FTI Consulting. Among his many not-for-profit / volunteer endeavors, Tatucu is a founding member and President of Global Romanian Students and Young Professionals Society (GRSPSociety), a global non-profit organization whose mission is to contribute to Romania's modernization and development through civic involvement and professionalism.

#### **CONTINUING FELLOWS**

The new fellows will join the following continuing fellows at Harvard:



Mirela-Iulia Cojocaru, Romania

Born in Pitesti, Romania, Cojocaru enrolled in the two-year Master in Public Administration program in September 2009. She holds a MA in European Public Space from the National

School of Political Studies and Public Administration in Bucharest, and a LLB from the University of Bucharest-Law School. Before commencing her studies at HKS, Cojocaru worked as a legal adviser for the Authority for State Assets Recovery (AVAS) at the Department of Legal Assistance and Administration-Privatization (Bucharest). She also served as an attorney at law with the "Nicolae Stanciulescu" law firm in Bucharest.



Angel Kelchev, Bulgaria

Born in Pazardzhik, Bulgaria, Kelchev enrolled in the Master in Public Policy program in September 2009. Kelchev holds a BA from Stanford University. Before coming to HKS, he

worked as a global technology and M&A analyst with Union Square Advisors LLC. He also served as an analyst in the same field for Lehman Brothers Inc. In addition, Kelchev initiated and lead numerous international projects with the Rotary Club and Rotaract since 2005, including a project to equip a children's library with computers in Pazardzhik; a disabilities awareness campaign in Nepal; and an initiative to eradicate blindness in Bangalore, India, among many other projects. In 2010, Angel Kelchev launched *Pathways*, a public-private partnership designed to increase the competitiveness of Bulgaria's young people and improve access to computer science, the English language and entrepreneurship.



Esra Unluaslan, Turkey

Born in Bursa, Turkey, Unluaslan enrolled in the Master in Public Administration and International Development program in September 2009. She holds a BS degree in

Economics and Industrial Engineering from Worcester Polytechnic Institute. Before HKS, she worked as a foreign exchange analyst with Goldman Sachs in New York. She also previously worked as a prime brokerage consultant with Morgan Stanley. Unluaslan is also co-founder and press representative of FINANS Network, a worldwide nonprofit organization for finance and economics professionals with the objective to advance Turkey's economic development.

#### **GRADUATING KOKKALIS FELLOWS 2010**

Special congratulations to the 2010 graduating class of Kokkalis fellows:



Aleksandra Drecun, Serbia

Born in Belgrade, Serbia, Drecun obtained a Mid-Career Master in Public Administration in June 2010. She received a JD from the University of Belgrade-Law School. Before HKS she served as a special adviser to the minister at

the Ministry for the National Investment Plan. Prior positions include, among others: secretary general to the president of the Republic of Serbia, Office of the President (under Boris Tadic); secretary-general, Ministry of Finance and Economy; coordinator of the anti-corruption activities of the Serbian Government; senior representative of the Republic of Serbia to Council of Europe Group of States against Corruption and Stability Pact Anti-Corruption Initiative; and member of the Transition Group established by former prime minister Zoran Djindjic.



Simonida Subotic, Montenegro

A native of Montenegro, Subotic received a Master in Public Policy degree in June 2010. She holds a BA from Towson University in political science and economics. Prior to commencing her studies at HKS, Subotic served as a lecturer in the Baltimore

Urban Debate League, and as a Refugee Program intern with Amnesty International in Washington, D.C. She also worked as a research analyst for the Regional Studies Economic Institute. During the summer 2009 break, Subotic interned at the World Bank's Middle East and North Africa vice Presidency in the Social and Economic Development group, where she worked on a case study on Lebanon's human resource management reform. Subotic has joined the Boston Consulting Group-Middle East offices in Abu Dhabi as an associate consultant.



Kosmas Kaprinis, Greece

A native of Thessaloniki, Kaprinis received a Master in Public Policy degree in June 2010. He received a BA in Economics and International Relations at Brandeis University, and a LLB from Aristotle University of

Thessaloniki-Greece. Kaprinis held internship positions with the

European Commission Delegation (Washington, DC), the Ministry of Foreign Affairs of Greece, and the Athens 2004 Olympic Organizing Committee. He also worked as a research assistant in various projects on Southeastern Europe at the Woodrow Wilson Center for International Scholars, the Fletcher School and the Brandeis International Center for Ethics. Kaprinis matriculated at Oxford University in October 2010 to begin his PhD studies in Political Science.



Ussal Sahbaz, Turkey

A native of Ankara, Turkey, Sahbaz obtained a Master in Public Administration/International Development in June 2010. He holds a BS degree from the Middle East Technical University and an MA from Bilkent University, both in

economics. Sahbaz served as a case officer at the Turkish Competition Authority, an autonomous antitrust enforcement agency. He was involved in the establishment of Economic Policy Research Foundation (TEPAV), an Ankara-based think-tank, where he coordinated design of the initial research agenda and recruitment of the junior staff. Sahbaz also wrote speeches for the chairman of the Turkish Union of Chambers (TOBB). Sahbaz has joined the World Bank headquarters in D.C. as a consultant in the South Asia Finance and Private Sector Development division.



George Saravelos, Greece

Born in Thessaloniki, Saravelos received a Master in Public Administration/International Development degree in June 2010. He graduated with a first class BA degree in economics from Cambridge University. Prior to

HKS, he worked as a foreign exchange strategist at Deutsche Bank, where he was responsible for the fundamental analysis of major currency markets. In this role, he advised the bank's largest financial, corporate and public sector clients on risks and opportunities in foreign exchange markets. He also designed and traded currency models as part of the bank's proprietary trading activities. Saravelos has re-joined Deutsche Bank as a vice president in the FX strategy department.

#### **Executive Education**

## Harvard Kennedy School Executive Education Program ATHENS 2010



Fifty-eight public sector practitioners from Southeast Europe participated in the Kokkalis Program's 2010 executive education seminar *Leading, Innovating, and Negotiating: Critical Strategies for Public Sector Executives* (LIN), held in Athens, Greece on 31 May-3 June, 2010.

The course included simulations and instruction on developing strategic and analytical negotiation skills

and lectures on leadership and innovation in modern government by Brian Mandell and Elaine Kamarck, lecturers in public policy at HKS.

The program also included a keynote address by HKS Dean David T. Ellwood, as well as guest lectures on the Greek economic crisis by Richard Parker, HKS lecturer in public policy and advisor to Greek PM George Papandreou, and by Athens University of Economics and Business Professor George Pagoulatos.

The participants, including deputy ministers, chief advisors and diplomats, represented twelve countries and a wide spectrum of organizations at the international, state and local government levels, as well as academia and the non-governmental sector.

For more information please visit

http://ksgexecprogram.harvard.edu/Programs/cge/overview.aspx

#### **Sponsorships**

# Offer of Support TO THE DEPARTMENT OF PAEDIATRIC HAEMATOLOGYONCOLOGY OF THE AGIA SOPHIA CHILDREN'S HOSPITAL



The Kokkalis Foundation was a proud sponsor of the research conference organized by the Department of Paediatric Haematology - Oncology

of the Agia Sophia Children's Hospital of Athens in collaboration with the Hellenic Society of Paediatric Haematology-Oncology. The conference was held in Athens-Greece on September 18, 2010 under the aegis of the Ministry of Health and Social Solidarity, the Hellenic Society of Paediatric Haematology-Oncology and the Hellenic Society of Haematology.

#### **Kokkalis Fellowships 2011 - Call for Applications**

MASTER'S IN PUBLIC POLICY, PUBLIC ADMINISTRATION, AND PUBLIC ADMINISTRATION/INTERNATIONAL DEVELOPMENT



The Kokkalis Program supports promising leaders and individuals committed to invigorating the public sector in Southeastern and East-Central Europe by providing them with fellowships for graduate study at Harvard Kennedy School.

Eligible to apply for a 2011 Kokkalis Fellowship are natives of Albania, Bosnia-Herzegovina, Bulgaria, Croatia, the Former Yugoslav Republic of Macedonia, Greece, Hungary, Kosovo, Moldova, Montenegro, Romania, Serbia, Slovenia and Turkey, who are applying to one of the following Master's degrees at Harvard Kennedy School:

- Master in Public Policy (MPP)
- Master in Public Administration (MPA2)
- Master in Public Administration in International Development (MPA/ID)
- Master in Public Administration/Mid-Career (MC/MPA)

Candidates with academic and/or professional backgrounds in one of the following fields are encouraged to apply: public policy and administration, the non-profit sector, law, economics, social sciences, or related fields. Applicants should demonstrate a strong commitment to public service and the region of Southeast Europe.

Candidates must complete both the online HKS application for admission and the online Kokkalis Fellowship application. For more information, please visit:

http://www.hks.harvard.edu/degrees/admissions/apply

http://www.hks.harvard.edu/kokkalis/educational\_opportunities.html#kokkalisfellowship

The deadline for applying for the Kokkalis Fellowship is 7 January 2011. Deadlines for admission to HKS are available at: http://www.hks.harvard.edu/degrees/admissions/apply/deadlines